

## **TARGET**

# Top Amplifier Research Groups in a European Team

EU Network of Excellence

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## What is a Network of Excellence?

#### New instrument in the 6<sup>th</sup> framework programme of the EC

#### The objectives of a Network of Excellence are ...

- To strengthen <u>scientific and technological excellence</u> on a given research topic
- To structure European research by <u>integrating research capacities</u> across Europe
- To overcome the fragmentation of European research
- To act as a "Virtual Centre of Excellence"
- To spread excellence beyond the partners



## **TARGET History 1**

- Spring 2002: First ideas about TARGET
- May 28, 2002: EU Workshop in Brussels
- Summer 2002: Consortium definition
- Dec. 2002: FP6 Meetings 1 and 2 in Noordwijk
- March 17, 2003: First TARGET Plenary Meeting
  - Consortium
  - Steering Committee
  - Work Package Structure
  - Rough Budget
- Spring 2003: Writing of proposal
- April 07, 2003: TARGET presentation in Brussels
- April 23, 2003: Submission of TARGET proposal

## **TARGET History 2**

- June 04, 2003: Hearing in Brussels
- July 17/18, 2003: Contract non-negotiations in Brussels
- Summer 2003: Preparation of
  - EC contract and
  - TARGET consortium agreement
- Aug. 08, 2003: Invitation to contract negotiations
- Sept. 18, 2003: Contract negotiations in Brussels
- Sept. 26, 2003: First Steering Committee Meeting
- Fall 2003: Fine tuning of contract and of CA
- Dec. 16, 2003: TARGET accession form signed
- Jan. 01, 2004: Start of project



## **TARGET** goals & technical aims

- Create a durable co-operative network.
- Establish a virtual centre of excellence.
- Stimulate and co-ordinate world-class research.

In the areas of amplifiers and microwave research



## TARGET at a glance

- 8 Mio € Grant from EC
- 4 Years of Funding
- 49 Core Members
- 23 Associate Members
- 225 Scientists
- 59 Students
- 16 Countries



## **TARGET Interests**

### **Manufacturers**

Academic Labs Transmitter Design & Systems

**Foundries** 

**Amplifier Linearisation** 

**Amplifier Design** 

**Modelling** 

**Characterisation** 

Semiconductor Materials & Devices (CMOS, Si, SiGe, LDMOS, GaN, SiC, InP, ...)



## Academic Labs& Research Entities

#### **Foundries**

- SELEX Sistemi Integrati, Italy
- Chalmers Univ., Sweden
- Ferdinand Braun Inst., Germany
- FORTH, Greece

- Fraunhofer Gesellschaft, Germany
- Universität Jena, Germany
- Micro GaN, Germany
- Sabanci University, Turkey
- Uppsala Universität, Sweden
- TU Darmstadt, Germany
- Filtronic, UK
- Infineon, Germany
- Motorola, USA
- Freescale, France
- QinetiQ, UK
- RWTH Aachen, Germany
- Thales Research Center, France

Co-ordinated by ftw, Vienna.

- UMS, Germany
- IHP, Germany

- ftw., Austria
- TU Wien, Austria
- University of Cardiff, UK CNRS, France
- Czech Technical Uni, Czech Republic
- INESC Porto, Portugal
- Inst. de Telecomunicacoes, Portugal
- Katholieke Uni Leuven, Belgium
- MIDRA, Italy
- ICCS-NTU Athens, Greece
- University College Dublin, Ireland
- NTNU, Norway
- Politecnico di Torino, Italy
- TU Crete, Greece
- Universidad del Pais Vasco, Spain
- Universidad de Cantabria, Spain
- Universidad de Màlaga, Spain
- Universidad de Vigo, Spain
- Università di Ferrara, Italy
- Università di Bologna, Italy
- Università di Perugia, Italy
- Università di Roma "Tor Vergata", Italy
  - Università di Roma "La Sapienza", Italy
- Universität Kassel, Germany
  - Universitat Politecnica de Catalunya, Spain
- Universität Stuttgart, Germany
- Universität Ulm, Germany
- University of Limerick, Ireland
- Vrije Universiteit Brussel, Belgium
- Warsaw University of Technology, Poland
- Université de Lille, France
- Université de Limoges, France
- Jan Verspecht, Belgium
- TDF, France
- Slovak Academy of Sciences, Slovakia
- A.G. Franz Associates, USA
- Technische Universität Dresden, Germany
- Technische Universität Ilmenau, Germany
  - Technical University of Denmark, Denmark
- University of Oulu, Finland
- University Stellenbosch, South Africa
- University of Calgary, Canada
  - NPL, UK 8
    De Montfort University, UK

- Manufacturers
- APLAC Solutions, Finland
- CORITEL, Italy

**TARGET Consortium** 

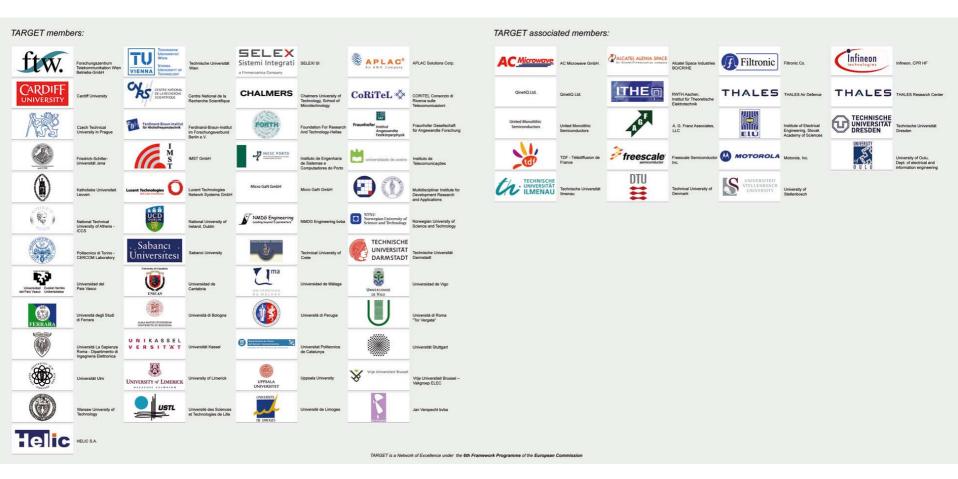
- IMST, Germany
- Lucent Technologies, Germany
- NMDG Engineering, Belgium
- Helic, Greece
- AC Microwave, Germany
- Alcatel Space, France
- Thales Air Defence, France

- Core Members
- Associated Members

TARGET - NoE



## **TARGET Consortium**

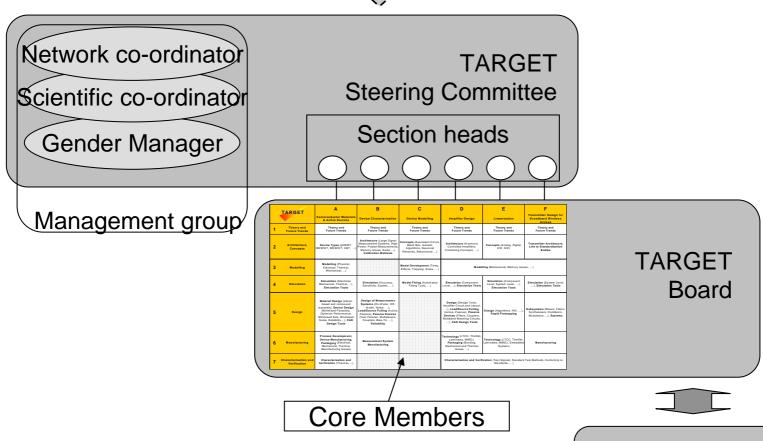




## **Project Structure**

## **TARGET Strategy**





**Associated** 

members

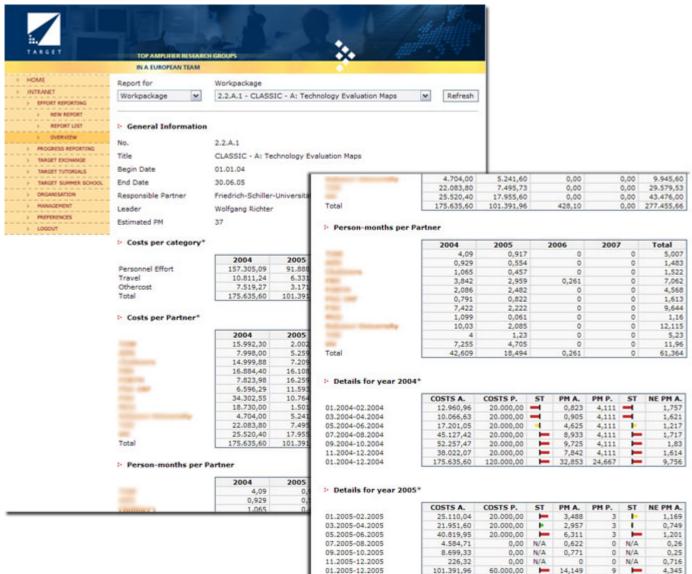
## **Project Structure**

## Planning for success

- 1. WP LEADERS
- 2. WP DESCRIPTION
  - "Who does what when?"
- 3. WP MFFTINGS
  - Bimonthly, 2x in person
- 4. REPORTING
  - Bimonthly progress reports to WP leader
  - Bimonthly effort reports
  - Bimonthly report on task(s) assigned by WP leader
  - Yearly WP report as a part of a DELIVERABLE



## **TARGET Reporting System**





## **TARGET** goals & technical aims

Integration	•	PROJECT OBJECTIVE	⇒ WORK PACKAGE
	•	1.1 Electronic platform	⇒ TARGET INTERNET
	•	1.2 Internal discussion forum	⇒ TARGET TUTORIALS
	•	1.3 Exchange programme	⇒ TARGET EXCHANGE
	•	2.1 Software pool	⇒ TARGET POOLS
	•	2.2 Virtual lab	⇒ TARGET LAB
Dissem.	•	2.3 Summer schools	⇒ TARGET SUMMER SCHOOLS
	•	2.4 Tutorials	⇒ TARGET SPECIAL EVENTS
	•	2.5 IPRs	⇒ TARGET TRANSFER and R&D Services
	•	3.4 Close links to groups outside Europe	⇒ TARGET LIAISON
JRP	•	3.1 Common research programme	⇒ TARGET QUICKSHOT → Short Term Prototyping
	•	3.2 Co-ordinate research efforts	⇒ TARGET CLASSIC → Modelling
	•	3.3 Cross topical barriers	⇒ TARGET FUTURE → Semiconductor
	•	3.5 Review and quality assessment	<ul> <li>→ Characterisation</li> <li>→ Modelling</li> <li>→ Amplifier Design</li> <li>→ Linearisation</li> </ul>

→ Transmitter Design



## **The Joint Programme of Activities**

#### Management

#### Integration:

- Sharing of
  - tools
  - facilities
  - ...
- Staff mobility
- Electronic communication

## Joint Research Activities:

- Common research prog.
- Co-ordinated research effort
- Review and quality assessment

#### **Dissemination:**

- Training
- Dissemination
- Technology transfer
- Links to industry

Joint Programme of Activities



## JPA: INTEGRATION

#### **6 TASKS**

- TARGET INTERNET
   Electronic platform for data exchange
- TARGET POOLS
   Sharing of software tools
- TARGET LAB
   Sharing and integration of measurement systems
- TARGET TUTORIALS
   Sharing of (internal) knowledge
- TARGET EXCHANGE
   Exchange visits for researchers and students
- TARGET MEETINGS
   Organisation of meetings



## **JPA / Joint Research Activities**

## 5 TASKS (integration through research)

TARGET QUICK SHOT

→ Short Term Prototyping
→ Modelling

TARGET CLASSIC

⇒ Semiconductor

TARGET FUTURE

- → Characterisation
- → Modelling
- → Amplifier Design
- → Linearisation
- → Transmitter Design

- TARGET STRATEGY
- TARGET SCIENTIFIC CO-ORDINATION



## JPA / DISSEMINATION

#### **5 TASKS**

- TARGET SPECIAL EVENTS
   Work shops, short courses etc. at conferences
- TARGET SUMMER SCHOOLS
   Tutorials and training for (doctoral) students
- TARGET ONLINE & PR
   Electronic newsletter and public relations
- TARGET LIAISON
   Links to the U.S. and Japan
- TARGET TRANSFER and R&D Services
   IPRs, business models, sharing of profits ...



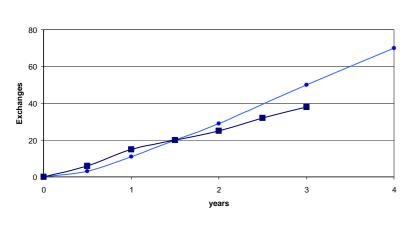
## **Measures of success**

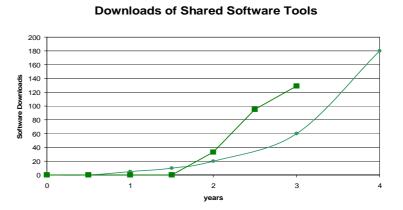
- Ouantitative indicators
  - Number of joint publications, exchange visits, tutorials...
  - Software tools, services offered...
  - Development of RF device technologies and output power levels achieved
- Qualitative aspects
  - Willingness to share knowledge and resources
  - Quality of joint publications
  - Value of TARGET in the "outside" world



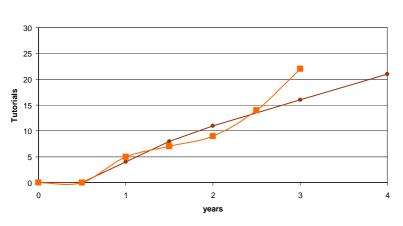
## Success indicators: co-operative network

#### **Exchange Visits**

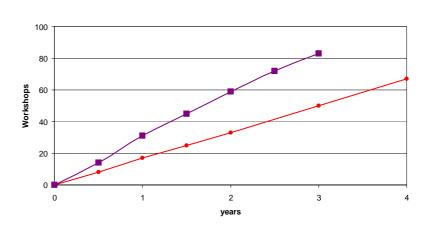




**Tutorials** 



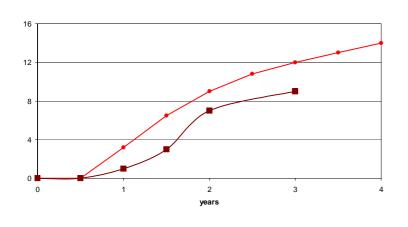
#### Internal Workshops

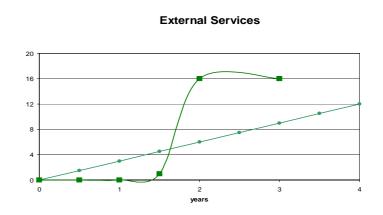




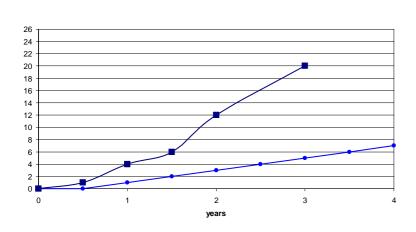
## Success indicators: centre of excellence

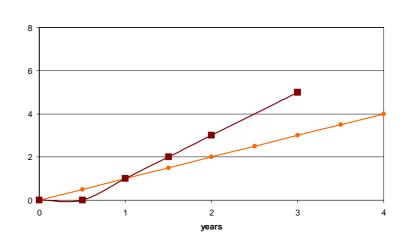
#### **Software Tools**





#### **Special Events**





**Summer Schools** 



## Success indicators: world-class research

- Stimulate and co-ordinate world-class research:
  - 22 scientific work packages were active
  - 13 Final Reports were written
  - Scientific highlights were achieved
  - 1 + 2 TARGET books
  - 1 + 1 Special Issue of Int. J. RF&MWCAE
  - Cover feature of IEEE Microwave Magazine, April 2006
  - 50 TARGET journal papers
  - 170 TARGET conference contributions
  - Scientific collaborations started within TARGET
    - 30 research grants and applications
    - 10 Mio FUROs



## Success indicators: world-class research

### TARGET Special Events

- Big success of joint TARGET/MTT-S workshop at IMS 2005, USA
- TARGET focused session at GAAS 2005 in Paris
- TARGET workshop on LSNA at GAAS 2005 in Paris
- LSNA users' forum at EuMW 2005 in Paris
- TARGET presentation at APMC-2005 in Suzhou, China
- TARGET presence at IMS 2006 in San Francisco
- 6 TARGET Special Events at EuMW 2006 in Manchester

#### TARGET Summer Schools

- 6 summer / winter schools so far

#### TARGET Online & PR

- Strongly increased interest in TARGET
- 21 associated members!



## **Examples of TARGET's Benefit**

### **TARGET offers Services to the Industry**

- Courses and trainings in the fields of
  - RF Device Modelling
  - Device-Level Linearization Techniques
  - Modelling for TX System Level Analysis
  - RF Semiconductor Materials and Devices
  - Microwave Power Amplifier Design
  - Microwave Power Amplifier Linearisation Techniques
  - RF Device Characterisation
- Measurement and Fabrication services
  - Available through our virtual labs (= different labs participating in TARGET that are dedicated to a certain measurement or fabrication topic)
- More information under www.target-net.org/services



## Ingredients of success

- Your project has to fully convince yourself!
- Carefully read EC material and guidelines
- Clearly define project goals
- Project plan should be a logical consequence of goals
- Define clear project structures and responsibilities
- Look for professional help in the case of TARGET:
  - Writing of proposal: eutema
  - Project management: ftw.
  - Keep your national contact point informed
  - Keep close contact with EC officers



## **Further reading**

- ICT Work Programme 2007-08
  - ftp://ftp.cordis.lu/pub/fp7/ict/docs/ict-wp-2007-08\_en.pdf
- Guide(s) for applicants (downloads)
  - <a href="http://cordis.europa.eu/fp7/dc/index.cfm?fuseaction=UserSite.CooperationDetailsCallPage&call\_id=11">http://cordis.europa.eu/fp7/dc/index.cfm?fuseaction=UserSite.CooperationDetailsCallPage&call\_id=11</a>



## www.target-net.org



#### LATEST NEWS:

#### Measurement and Fabrication services

TARGET now offers Measurement and Fabrication services to the industry,

read more

The TARGET project partner **NMDG Engineering** is a young high-tech start-up company, active in the high-frequency electronics market for test and measurement. NMDG Engineering is extending its team in Belgium with a R&D and Application engineer.

For more information, please visit the NMDG website. (29/03/2006)

#### Events

IEE-Workshop on "High Efficiency Power Amplifier Design for Next Generation Wireless Applications"

23rd May 2006, Cambridge University, UK

#### Topics:

- : Introduction to FP6 NoE TARGET
- : Advanced techniques in power amplifier design with respect to
  - Semiconductor material and device development



### **Project Coordinator**

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